



Committee: BUDGET AND PERFORMANCE PANEL

Date: WEDNESDAY, 3 DECEMBER 2025

Venue: LANCASTER TOWN HALL

Time: 6.00 P.M.

A G E N D A

1. **Apologies for Absence**

2. **Minutes**

To receive as a correct record the Minutes of the Meeting held on 17th September 2025 (previously circulated).

3. **Items of Urgent Business authorised by the Chair**

4. **Declaration of Interests**

To receive declarations by Councillors of interests in respect of items on this Agenda.

Councillors are reminded that, in accordance with the Localism Act 2011, they are required to declare any disclosable pecuniary interests which have not already been declared in the Council's Register of Interests. (It is a criminal offence not to declare a disclosable pecuniary interest either in the Register or at the meeting).

Whilst not a legal requirement, in accordance with Council Procedure Rule 9 and in the interests of clarity and transparency, Councillors should declare any disclosable pecuniary interests which they have already declared in the Register, at this point in the meeting.

In accordance with Part B Section 2 of the Code Of Conduct, Councillors are required to declare the existence and nature of any other interests as defined in paragraphs 8(1) or 9(2) of the Code of Conduct.

5. **Complaints Report (Pages 4 - 78)**

A presentation will be provided.

Report of the Chief Officer – Housing and Property submitted to Cabinet on 16th September 2025 attached.

6. **Localised Council Tax Support Scheme 2026/27 (Pages 79 - 90)**

Report of Andrew Taylor, Assistant Director (Head of Revenues and Benefits).

Report submitted to Cabinet attached.

7. **Delivering Our Priorities: Q2 2025/26** (Pages 91 - 112)

Report of Chief Executive & s151 Officer.

Report and appendix submitted to Cabinet attached.

8. **Strategic Risk Management** (Pages 113 - 132)

Report of Chief Executive.

Whilst this report is public, Appendix B is exempt by virtue of paragraph 3 of Schedule 12A of the Local Government Act 1972, and notice is hereby given that the meeting is likely to move into private session if it is necessary to refer to the exempt appendix.

9. **Updated Risk Management Policy** (Pages 133 - 159)

Report of Chief Officer Resources.

10. **Medium Term Financial Strategy 2026/27 - 2030/31 - Update** (Pages 160 - 169)

Report of Chief Finance Officer (report published on 28.11.25).

Report submitted to Cabinet attached.

11. **Treasury Management Mid-Year Review 2025/26** (Pages 170 - 190)

Report of Chief Finance Officer.

Report and appendix submitted to Cabinet attached.

12. **Work Programme** (Pages 191 - 200)

Joint report of Chief Officers Finance and Governance.

ADMINISTRATIVE ARRANGEMENTS

(i) Membership

Councillors Chris Hanna (Chair), Ross Hunter (Vice-Chair), Ruth Colbridge, Isabella Metcalf-Riener, Hamish Mills, Sue Penney, James Sommerville, Jackson Stubbs and 1 Conservative vacancy

(ii) Substitute Membership

Councillors Suhir Abuhajar, Dave Brookes, John Livermore, Catherine Potter and Jason Wood

(iii) Queries regarding this Agenda

Please contact Stephen Metcalfe, Democratic Support - email sjmetcalfe@lancaster.gov.uk.

(iv) Changes to Membership, substitutions or apologies

Please contact Democratic Support email democracy@lancaster.gov.uk.

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